Home Biased Credit Allocations

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- How resources are allocated a fundamental question in economics.
- Bank credit particularly important.
 - Family settlement, entrepreneurship, investments, job opportunities, innovation, emotional well-being, society orders etc.

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"We are proud to make life better for everyone."

Anonymous Bank A

"...we are committed to serve every community under our network."

Anonymous Bank B

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'...we are committed to serve every community under our network."

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 \implies **Our paper**: A systematic CEO "home bias" in credit allocation policies within banks. This has real effects on the local economy.

• Banks (1) make more lending, (2) open more branches near the bank CEO's birthplace

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 \implies Hometown bias not only matters for investment decisions (Coval & Moskowitz, 1999). Home bias affects a firm's internal business strategy & production outputs (bank credits). Real effects on the economys

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- Hand-collected CEO's birth data (county-level)
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- Mortgage loans: Home Mortgage Disclosure Act (HMDA)
 - Borrower's location information
 - Borrower (race, age, sex, income) & loan (purpose, type, amount)
 - Collapsed to bank-county-year level
 - Both accepted & rejected applications
- Others: FR Y-9C forms, SOD database, BoardEx, US Census Bureau

 $Outcomes_{ikt} = \alpha + \beta_1 Ln(dist hometown)_{ikt} + \beta_2 Ln(dist HQ)_{ikt} + Controls_{ikt} + Fixed effects + \varepsilon_{itk}$ (1)

- **Prediction**: Banks (a) lend more; (b) open more branches in counties near its CEO's hometown compared to counties further away.
- β_1 compares lending
 - of the same bank (=bank FE)
 - between close vs. far counties from CEO's birth county
 - holding local economic conditions, credit demand etc. constant (=county-year FE)

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• Mr. James E Rohr, CEO of PNC Financial Services 5/2000-4/2013





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Ivan Lim¹ Duc Duy Nguyen²

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• William S Demchak replaces James Rohr as PNC CEO in 4/2013





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Lending, branching, & proximity to CEO hometown

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Lending, branching, & proximity to CEO hometown

	(1)	(2)	(3)	(4)
Dependent variables:	Ln(originated loan)	Loan growth	Approval rate	Branch growth
Ln(dist home)	-0.244***	-0.012***	-0.017***	-0.028***
Ln(dist HQ)	(-44.609) -0.924***	(-15.228) -0.028***	(-29.227) -0.029***	(-20.898) -0.175***
	(-166.693)	(-41.161)	(-55.481)	(-119.975)
Control variables	Yes	Yes	Yes	Yes
County-Year FE	Yes	Yes	Yes	Yes
Bank FE	Yes	Yes	Yes	Yes

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• 1 sd. closer to CEO hometown (1200 km): 8% higher mortgage approval rates.

How do CEOs influence local mortgage lending?

- Open more branches.
- ② Convey 'lending preferences' to local branch managers.
- Itire acquaintances as branch managers.

- Open more branches.
- 2 Convey 'lending preferences' to local branch managers.
- Itire acquaintances as branch managers.
- As a test to demonstrate a CEO's influence on local lending: Changes in bank lending in response to natural disaster event.
 - Intuition: CEOs need to decide whether to reallocate credits to 'assist' areas affected by disasters.
 - Hypothesis: More likely to help if their own hometown is affected.

	(1)	(2)	(3)	(4)
Dependent variables:	Ln(originated loan)	Loan growth	Approval rate	Branch growth
Disaster Severity*Ln(dist home)	-0.866***	-0.158***	-0.080**	-0.0205**
Ln(dist home)	(-2.134) -0.242***	(-2.555) -0.011***	(-2.020) -0.017***	(-2.213) -0.028***
	(-43.773)	(-14.646)	(-28.720)	(-20.388)
Control variables	Yes	Yes	Yes	Yes
County-Year FE	Yes	Yes	Yes	Yes
Bank FE	Yes	Yes	Yes	Yes

• A greater increase in bank lending in response to natural disasters that occur closer to the CEO's hometown.

Information advantages

Proximity to hometown \uparrow \implies Information access \uparrow (Coval & Moskowitz, 2001) \implies Lending \uparrow (Agarwal & Hauswald, 2010) \implies If true, **superior** bank outcomes.

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Agency motivations

Hometown lending is the result of CEOs seeking private gains (e.g., local directorships) at the expense of shareholders. \implies If true, **inferior** bank outcomes.

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Hometown attachment

Hometown proximity ↑

 \implies Emotional attachment \Uparrow (Hernandez et al, 2007)

 \implies Invest time & resources (e.g., lending) (Manzo & Perkins, 2006) \implies If true, **no effect** on bank outcomes.

Performance analysis

- Hometown lending does **not** explain a bank's: (a) total lending, (b) bad loans, (c) ROA, (d) Stock returns
- Information advantage/agency unlikely

	(1)	(2)	(3)	(4)
Dependent variables:	Loans/Assets	%bad loans	ROA	Stock returns
% mortgage lending birth state	0.009 (0.960)	-0.001 (-1.180)	-0.015 (-0.158)	-0.010 (-0.171)
Bank controls	Yes	Yes	Yes	Yes
Bank FE	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes

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 CEOs who complete UG degree in birth state ⇒ stronger attachment to hometown communities.

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- CEOs whose cultural heritage places a greater emphasis on selflessness, collectivism, & patriotism \Longrightarrow more willing to 'help'
- Traditionally 'marginalized' mortgage applicants: non-white, female, & poor

 \Longrightarrow Emotional attachments to hometown (Hernandez et al. 2007) \Rightarrow Little help to the communities

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- County-level analysis.
 - **Prediction**: Counties with a greater exposure to favoritism would enjoy greater economic developments
 - Exposure = fraction of branches located within 400 km (25th) from the bank's CEO birthplace

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 - **Prediction**: Counties with a greater exposure to favoritism would enjoy greater economic developments
 - Exposure = fraction of branches located within 400 km (25th) from the bank's CEO birthplace
- Key advantage: A county's aggregate exposure to home favoritism is plausibly exogenous
 - Banks do not appoint a candidate for CEO position *because of* economic conditions in the candidate's birthplace

• Counties with greater exposure to favoritism: 5% higher income per capita and 3.1% unemployment rate

	(1)	(2)
Dependent variables:	Ln(Income per capita)	Unemployment
Home favoritism $exposure_{t-1}$	0.016*** (3.542)	-0.268*** (-4 224)
HQ favoritism $exposure_{t-1}$	0.016*** (3.039)	-0.193*** (-2.539)
Location controls	Yes	Yes
County FE	Yes	Yes
Year FE	Yes	Yes

Thank you.

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